

**KREMMLING MEMORIAL HOSPITAL DISTRICT**  
**d/b/a Middle Park Medical Center**  
**Board of Directors Meeting Minutes**  
**Thursday, February 25, 2021**

With meeting notice, Jodi Docheff called the Kremmling Memorial Hospital District board meeting to order at approximately 6:02 PM. The meeting was held in the Wellness Center Meeting Room and virtually by Zoom.

Board members present: Jodi Docheff, President; Kelly Johnson, Vice President; Kimberly Cameron, Secretary/Treasurer (zoom); and Gary Bumgarner, Member (zoom). Chris Murphy absent/excused.

Also present: Jason Cleckler, Derek Ortner, Tom Coburn (zoom), Deb Plemmons, Mikealena Horner, Cindy Multerer, Tiffany Freitag, Derick Lorentz (zoom), and Rhonda Shearer.

There were no conflicts of interest disclosed at the beginning of the meeting.

**Agenda Approval**

**Motion:** A motion was made Kelly Johnson to approve the agenda as presented and seconded by Jodi Docheff. **Motion adopted on a 4-0 vote.**

**Minutes Approval**

**Motion:** A motion was made by Kelly Johnson to approve the January 28, 2021 minutes as presented and seconded by Jodi Docheff. Gary Bumgarner abstained. **Motion adopted on a 3-0 vote.**

**Reports of good news**

There were no reports of good news.

**Nicole Milo – Government/Policy Update**

Nicole Milo gave the board an update on state healthcare issues. There is a lot going on with hospital policies, funding, and changes in Colorado with COVID-19 and also with pricing for healthcare. There are also quite a few legislative issues currently being looked at. The board thanked Nicole for her updates.

**Financial Report**

There were no financial reports given since the Lawson implementation is still ongoing.

Mikealena presented the 4<sup>th</sup> quarter 2020 statistics:

- Admissions were down a total of 10% from 2019.
- Observation days were at 66% compared to last year. Acute was close to last year at 98%. Swing days actually saw an increase at 102%, but extended days were down at 55%.

- OR surgical cases were at 106%, while GI procedures were at 91%.
- Kremmling ER activity was at 101% while Granby was at 87%.
- Overall clinic activity was at 85% of 2019 numbers.
- Lab saw an increase at 102%, while Imaging and Rehab saw lowers at 88% and 83% respectively.

Derick Lorentz updated the board on some financials. Octobers numbers show we are down \$3.9M, November is down \$4.6M, and while we don't have final numbers for December, he guesses we will be down the same \$4.5M. They are still having issues with Lawson, but they are working hard to get it done. On the balance sheet side of things, we have right at \$21M sitting in the bank account and just over \$10M of that is restricted funds. There is \$2.5M in a money market account for the land purchase in Fraser. It leaves us with \$7.5M in funds. Those funds equates to about 85 days cash on hand. Gary Bumgarner asked what our current accounts payable was at, and Derek guessed it would be around \$3.1M. Gary noted that if we only have \$7.5M in the bank and we currently owe \$3.1M, the 85 days cash on hand would not be accurate. The board stressed the importance of making sure our vendors, especially the local ones, are paid timely.

Derick also talked about the payroll protection program funding. We got around \$2.5M from the program and we are still working on getting it forgiven. The CARES Act dollars portal is supposed to open January 15, but it still hasn't opened yet. The state is still working through some decisions on what are allowable expenses. We got a little over \$10M, but we are not sure what we might have to pay back until the portal opens. We also applied for advance medicare payments. There is a current state bill that hasn't been approved yet that would allow those advance payments to be considered payment instead of a loan. He felt there was a low chance of that happening, but it is a possibility. We have not had to start repaying the loan yet.

### Consent Agenda

**Motion:** A motion was made by Kelly Johnson to approve the consent agenda and seconded by Gary Bumgarner. **Motion adopted on a 4-0 vote**

### Communication Log

- Derek gave a report of good news. Andy Radzavich with the Middle Park Medical Foundation has been working hard building relationships and trying to rebuild the foundation. He had a lunch meeting this week with a donor that gave a very large sum of money.
- Derek also gave a construction update. In Granby on the clinic side, they are working on painting, the floors are done, and the ceiling grid is going in. They still need to do the lobby tie in which is a little complex. On the inpatient side they are working on the sheet rock, finishing up electrical, and the nurse's station among other various things. They are still working on a May completion date. The project is still within budget, with the exception of the \$1.5M we have been over since the project started with the generator upgrade that the state required. In Kremmling, they are working on sheet rock, and working on the stone outside. The Kremmling project is about 47% complete.

- Derek gave a clinics update as well. They followed up on the phone issue that was brought up at the last meeting and got it fixed. They have also changed their scheduling template. They are now using a scheduling wheel which allows for better time management and allows the providers to see more patients each day. Jason Cleckler also noted that he and Jodi had gone to the Walden clinic and attended their board meeting. They plan to attend more meetings in the future.
- Gary Bumgarner wanted to personally thank Dr. Wisner and Dr. Coburn. Gary has been sick for close to 2 years, and Dr. Wisner helped him get the answers that he needed to get his health back on track. He thanked Dr. Coburn as a friend and a confidant that was available to him with everything he had going on.
- Jason updated the board on the strategic plan. He is continuing his rounding through various departments. He was very impressed by the facilities group, as their huddleboard is large and was covered with data. Everyone on the team knew what was going on and what the plan is moving forward. There will not be a department presentation for the next meeting, as he is anticipating having good financial data that may take some time to get through. He would like Kayla Ray to come present some risk/quality/infection prevention information. Jason also noted that there will be an employee satisfaction survey going out next week and the employees have 2 weeks to complete the survey and then the data will be compiled. The results will be given to senior leadership and then it will be incorporated into the strategic plan. The results will also be shared with the board.
- Deb gave an update on COVID. The case rates of new COVID cases have dropped. The Johnson & Johnson vaccine is coming out probably in the next week or so. The state has updated the process for the various vaccine stages, and stage 1.B.3 phase should open up March 5<sup>th</sup>, which includes front line workers aged 16-64 with 2 or more high risk conditions. Moderna and Pfizer are supposed to be increasing production to get more doses out, so other places in the county may start receiving vaccines. Since December 23, the hospital has given out 1,666 total doses off the vaccine. She thinks the county has also given out around 1300 total doses. Kelly Johnson asked about visitors being allowed back into the facility, and Deb noted this is determined by the state, and the state level isn't low enough to allow visitors back in yet, but she felt it could happen soon.
- There has been a lot of progress on the Synotek transition, and of course Lawson is still being implemented but close to being completed.
- As of last week, we now have a full time dedicated orthopedic doctor with Vail Summit Orthopedics. Jason is highly optimistic with the new surgeon.
- Jason gave the board an update on the NPI progress at Cliffview. A lot of progress has been made on this, and we have been getting assistance from Hall Render who is our legal counsel. Yesterday we were told by Medicaid that since the building is owned by the county, that they county would need an insurance policy. Currently the hospital carries the insurance policy. Jason feels like in the near future we may have to have the county commissioners reach out on a political level to get the process moving faster.

**Resolutions**

The board discussed the proposed ordinance 2021-2-1. The resolution would approve a merchant agreement to allow our patients to pay their bills online through their employee health portal.

**Motion:** A motion was made by Kelly Johnson to approve Resolution 2021-2-1 as presented and seconded by Gary Bumgarner. **Motion adopted on a 4-0 vote.**

**Board Discussion**

There was no board discussion

**Executive Session – 8:27pm**

**Motion:** A motion was made by Kelly Johnson and seconded by Jodi Docheff to go into executive session to discuss subjects below. **Motion adopted on a 4-0 vote.**

**Executive Session – 8:30pm**

CRS #24-6-402(4)(f) – Personnel matters; Emergency Services

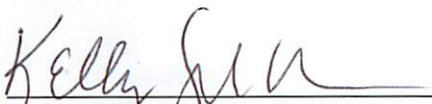
Non-board members invited to this executive session were Thomas Coburn.

Resumption of Open Meeting –8:57 PM

**Adjournment**

**Motion:** A motion was made by Kelly Johnson and seconded by Gary Bumgarner to adjourn the meeting at 8:57 PM. **Motion adopted on a 4-0 vote.**

**NEXT REGULAR BOARD MEETING:** Thursday, March 25, 2021, 6:00 PM, Middle Park Health Wellness Center Conference Room, 109 S 9th Street in Kremmling.

  
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Kelly Johnson, Vice-President

  
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Kim Cameron, Secretary/Treasurer

Approval Date: 3/25/2021  
Minutes taken by Rhonda Shearer