

**KREMMLING MEMORIAL HOSPITAL DISTRICT**  
**d/b/a Middle Park Medical Center**  
**Board of Directors Meeting Minutes**  
**Thursday, March 25, 2021**

With meeting notice, Kelly Johnson called the Kremmling Memorial Hospital District board meeting to order at approximately 6:05 PM. The meeting was held in the Wellness Center Meeting Room and virtually by Zoom.

Board members present: Jodi Docheff, President (zoom); Kelly Johnson, Vice President; Kimberly Cameron, Secretary/Treasurer (zoom); and Chris Murphy, Member (zoom). Gary Bumgarner absent/excused.

Also present: Jason Cleckler, Derek Ortner, Tom Coburn, Deb Plemmons, Josh Neff, Mikealena Horner, Michelle Lupica, Derick Lorentz (zoom), and Rhonda Shearer.

There were no conflicts of interest disclosed at the beginning of the meeting.

**Agenda Approval**

**Motion:** A motion was made by Chris Murphy to approve the agenda as presented and seconded by Kelly Johnson. **Motion adopted on a 3-0 vote. (Jodi not on zoom)**

**Minutes Approval**

**Motion:** A motion was made by Chris Murphy to approve the February 25, 2021 minutes as presented and seconded by Kelly Johnson. Gary Bumgarner abstained. **Motion adopted on a 3-0 vote. (Jodi not on zoom)**

**Reports of good news**

A satisfaction survey was recently completed among employees, and we had 64% of employees respond. Once the data is compiled, it will be presented to the board.

**Kayla Ray – Quality update**

Kayla Ray gave the board an update on the quality department. She talked about the various quality programs between the clinics, the hospital, and organization wide. The merit based incentive payment (MIPS) 2020 report has been released, and our preliminary score was 75.86. The final score won't be available until the summer. The MIPS program is designed for the clinics, is based off of 4 performance categories. She also highlighted a few of the other quality measuring programs through the facility.

**Financial Report**

Derek Lorentz gave October, November, and December 2020 financial reports. Since the transition to Lawson is still being implemented, the numbers were not final.

October:

- Total operating revenue was \$2.2M, and YTD was \$33.4M. Total net revenue was \$2.3M and YTD was \$34.3M. Salaries and Wages were \$2.8M, and YTD was \$25.7M. Total Operating expenses was \$2.9M, and YTD was \$32.3M. Total net income for the month was a loss of \$606k, and YTD was \$1.9M.

November:

- Total operating revenue was \$3.7M, and YTD was \$37.2M. Total net revenue was \$3.8M and YTD was \$37.2M. Salaries and Wages were \$3.8M, and YTD was \$38.1M. Total Operating expenses was \$2.9M, and YTD was \$35.3M. Total net income for the month was \$876k, and YTD was \$2.8M.

December:

- Total operating revenue was \$3.7M, and YTD was \$40.9M. Total net revenue was \$3.8M and YTD was \$41.9M. Salaries and Wages were \$3.8M, and YTD was \$31.5M. Total Operating expenses was \$3.8M, and YTD was \$39.1M. Total net income for the month was \$8k, and YTD was \$2.8M.

Mikealena presented the January and February 2021 statistics:

January

- Admissions increased from only 11 in 2020 to 25 in January 2021.
- Observation days for January had 8 more days than last year. Acute days are at 21, which is down from 61 last year. Swing days are staying steady. Extended care days are at 97, which is down from 186 last year.
- OR cases are slightly down from last January.
- ER activity in Kremmling and Granby, along with urgent care, are both down from last year. Kremmling was at 74% from last year and Granby was at 80%.
- Clinic activity overall was lower than last year, although Granby clinic saw an increase of 121 patients over last year.

February

- Admissions increased by 3 cases from February 2020.
- Observation days saw increase from 3 cases last year to 12 in 2021, and swing days saw an increase from 34 days in 2020 to 92 in 2021.
- Both acute and extended days are down from February 2020, to 68% and 61% respectively.
- OR activity did increase from last year. Surgical cases were at 140% and GI cases at 161% over last February.
- ER activity saw a decrease in both Kremmling and Granby, along with urgent care.
- All clinics saw decreased numbers for February.

### Consent Agenda

**Motion:** A motion was made by Chris Murphy to approve the consent agenda and seconded by Kelly Johnson. **Motion adopted on a 3-0 vote. (Jodi not on zoom)**

### Communication Log

- Derek gave the board a clinic update. Dr. Odegaard is still doing great things at the Granby Clinic, and Derek continues to hear good things about him. There has been some minor restructuring with staff, as they have added nurse lead roles in both Kremmling and Granby to give them more day to day authority within the clinics.
- He also gave a construction update. In Granby on the clinic side, they are waiting on a few things but he feels we should be able to move in quickly. On the inpatient side, work is still continuing. The air handles were recently set on the roof with a crane. Granby currently is at 76% complete. In Kremmling, they are still moving from the west side to the east side with drywall. They are still waiting for the curtain wall glass on the south side, and are currently at 57% completed. Granby is still looking at a May completion date, with Kremmling being in June. There hasn't been much happening with the Phase 2 project, we are still waiting on audit completion for the next step.
- Deb gave a COVID update. Middle Park Health has currently given 3,143 COVID vaccinations to date, and Grand County has given a total of 6,261. Our currently positivity rate is at 2.9% and the county remains in the yellow level. There is currently shortages with surgical masks. There is now a portal on our website that allows patients to schedule their vaccinations as well.
- Jason noted that we continue to stay on top of the strategic plan. The employee satisfaction survey was in done as part of the strategic plan. The senior leadership team has met and discussed the results. The next step will be to meet with department leaders, and then more than likely there will be town hall meetings with the entire organization.
- The Synoptek conversion to Sirius is almost complete.
- Dr. Wilson has continued to do orthopedic work for us. Dr. Rick Pfeiffer will be joining us in ortho, and we are targeting June 7<sup>th</sup> as his first day. We still have Vail-Summit Ortho doctors coming over as well. We also have Jason McKown on staff as a Physician Assistant who is a great asset in the ortho department.
- The Cliffview NPI application is still in the review process. Kelly Clasen and her team are gearing up to start the back billing process as soon as we get approved.
- The Western Healthcare Alliance (WHA) started as a small group of rural hospitals that wanted to create a network, and has grown to over 30 hospitals. The WHA waived our membership fees for the year for us to join, and Jason was very excited about the networking opportunities for the organization.

### Board Discussion

There was no board discussion

**Executive Session – 8:20pm**

**Motion:** A motion was made by Chris Murphy and seconded by Kelly Johnson to go into executive session to discuss subjects below. **Motion adopted on a 4-0 vote.**

**Executive Session – 8:30pm**

CRS #24-6-402(4)(f) – Personnel matters; Employee satisfaction survey.

Non-board members invited to this executive session were Jason Cleckler and Josh Neff.

Resumption of Open Meeting –9:17 PM

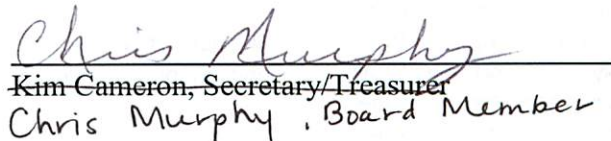
**Adjournment**

**Motion:** A motion was made by Chris Murphy and seconded by Jodi Docheff to adjourn the meeting at 9:18 PM. **Motion adopted on a 4-0 vote.**

**NEXT REGULAR BOARD MEETING:** Thursday, April 29, 2021, 6:00 PM, Middle Park Health Wellness Center Conference Room, 109 S 9th Street in Kremmling.



Jodi Docheff, President



~~Kim Cameron, Secretary/Treasurer~~  
Chris Murphy, Board Member

Approval Date: 3/25/2021  
Minutes taken by Rhonda Shearer