

KREMMLING MEMORIAL HOSPITAL DISTRICT
d/b/a Middle Park Medical Center
Board of Directors Meeting Minutes
Thursday, April 29, 2021

With meeting notice, Jodi Docheff called the Kremmling Memorial Hospital District board meeting to order at approximately 6:07 PM. The meeting was held in the Wellness Center Meeting Room and virtually by Zoom.

Board members present: Jodi Docheff, President; Kimberly Cameron, Secretary/Treasurer; Gary Bumgarner, Member; and Chris Murphy, Member. Kelly Johnson absent/excused.

Also present: Jason Cleckler, Derek Ortner, Deb Plemmons, Josh Neff, Mikealena Horner, Derick Lorentz, Holly Peck, Van Nguyen, Andy Radzavich, Tom Coburn (zoom) and Rhonda Shearer.

There were no conflicts of interest disclosed at the beginning of the meeting.

Agenda Approval

Motion: A motion was made by Gary Bumgarner to approve the agenda as presented and seconded by Kim Cameron. **Motion adopted on a 4-0 vote.**

Public Comments

Andy Radzavich updated the board on the Middle Park Medical Foundation. The annual BASH fundraiser is scheduled for June 12th, at 6:00pm. Fundraising is going well, and they have 26 sponsors and have sold 140 tickets with those sponsorships. They have a local couple that live in Grand Elk that are going to match 100% of the proceeds that are brought in. The event is being held at River Run and there are cabins available at reduced prices.

Minutes Approval

Motion: A motion was made by Chris Murphy to approve the March 25, 2021 minutes as presented and seconded by Kim Cameron. **Motion adopted on a 4-0 vote.**

Radiology Presentation – Holly Peck & Van Nguyen

Derek Ortner introduced Holly & Van. Van recently accepted the role as director over the radiology department, and Holly took on a role as the Imaging Technical Manager and PACS Administrator.

They talked about the age of all of the radiology equipment, and the priority needs in their department. 37% of the equipment is between 10 and 15 years old, and the average life span is between 5-10 years according to the NIH. They also presented some statistics, showing that while there was a decline in overall procedures at the hospitals due to COVID, not every service saw a decline. CT studies did see an increase over 2019. The clinic Xray volume declined during COVID, but it does seem to be slowly recovering. There was question as to whether the xray services seem feasible in Grand Lake, as their procedure numbers are lower than the rest. Their goals for the future are recruiting and *staffing while* staffing remains to be an issue. They will continue to work on cross training, exploring options to certify quicker, and reduce traveler costs. They also noted that while we are moving equipment around

during construction, there will be some down time and they are working to decrease the downtime with minimum patient interruption.

Financial Report

Derek Lorentz gave the January, February, and March 2021 financial reports.

January

- January gross revenue is at \$5.28 M, the net operating revenue was at \$2.87M, and the total operating revenue was \$2.88M.
- Salaries and wages are at \$1.5M, and total operating expenses are \$2.56M.
- Net income is \$311K, compared to last year of \$130K.

February

- February gross revenue is at \$4.43 M, the net operating revenue was at \$2.9M, and the total operating revenue was \$3.15M.
- Salaries and wages are at \$1.3M, and total operating expenses are at \$3.07M.
- Net income is \$81K, compare to last year of \$420K.

March

- March gross revenue was \$6.89 M, the net operating revenue was at \$3.70M, and the total operating revenue was \$3.79M.
- Salaries and wages were at \$1.71M, and total operating expenses were at \$2.96M.
- Net income is \$831k.

Dereck Lorentz did note that while our YTD revenue is \$1.22M, \$990k of that is from provider fees, and only the remaining \$234k is truly from operating income. We currently have 51.56 days cash on hand. We have started making some payments for the advanced medicare payments that we received. They aren't technically payments, as we are just not receiving payment for medicare services and the amount owed us is being taken off the loan amount due.

Below are the March 2021 statistics:

March

- Admissions increased from 45 in 2020 to 70 in January 2021.
- Observation days for March saw an increase of 257% over last year, or 30.45 additional days. Acute days are at 65, which is down from 113 last year. Swing days saw an increase of 224%, or 123 more days. Extended care days are at 297, which is down from 420 last year.
- OR cases are up 7 cases from last year, while GI cases increased 170%, or 57 cases.
- ER activity in Kremmling and Granby, along with urgent care, are both down from last year. Kremmling was at 69% from last year and Granby was at 89%.

- Clinic activity overall was at 100% of last year, although Granby and Kremmling clinics saw the increase the most.
- Imaging, Lab, and Rehab services are all over 100% than last year.

The finance department has hired Isabel Lopez as the accounts payable clerk, and she has hit the ground running. Rebecca Norman was hired as a financial analyst, and will be starting in May.

The annual audit will be presented to the board in June, but it will not be a finalized audit.

Consent Agenda

Motion: A motion was made by Kim Cameron to approve the consent agenda and seconded by Jodi Docheff. **Motion adopted on a 3-0 vote. Bumgarner stepped out of the meeting.**

Communication Log

- Derek gave the board a clinic update. He noted again that clinic volume is increasing. Christina and her team are doing a great job, and he expects our press-ganey score to be above the 95% percentile.
- They are working towards being able to give COVID vaccines sometime in the summer. There will be free sports physicals for West Grand on May 26th and East Grand on June 4th.
- Jason Cleckler updated the board on the strategic plan. They are moving forward, with the board getting the presentation regarding radiology tonight. They are focusing on the employee satisfaction survey. There were 2 town hall meetings done recently with staff on the results of the survey. Jason would like to focus on the lower scored items and try to raise those scores.
- Derek Ortner gave a construction update. When the construction project started, we were already facing a \$1.5M deficit mainly due to the generator upgrade that was required in Granby. We have been able to reduce that deficit to a few hundred thousand dollars. Granby currently sits at 83% completed, and Kremmling at 64% completed. The phase 2 project has been pushed back a little and we will reapply in October, hoping to break ground in the spring of 2022.
- Deb gave a COVID update. There have been 34 cases in the county in the last 7 days. Middle Park Health has currently given 5,790 COVID vaccinations to date, and Grand County has given a total of 6,261. The granby location for the vaccine clinic will be moving to the Inn at Silvercreek. The vaccine clinic in Kremmling has been moved to Thursday instead of Friday. She reiterated that they hope to be able to start giving vaccines in the clinics this summer.
- Jason noted that the synoptek/Sirius conversion is nearly complete and should drop off the communication log at the next meeting. The Lawson implementation is complete, but there will continue to be some fine tuning that needs to be done.
- Our new orthopedic doctor, Dr. Pfeiffer, will be here June 7th.

- The Cliffview NPI application has been approved, and we can begin billing. Our focus will be working on the back billing.
- Hospital week is May 10-14. There will be multiple events throughout the week, that help get staff engaged with their peers and there are some prizes offered for participation.

Board Discussion

There was no board discussion

Executive Session – 9:04pm

Motion: A motion was made by Kim Cameron and seconded by Chris Murphy to go into executive session to discuss subjects below. **Motion adopted on a 4-0 vote.**

Executive Session – 9:04pm

C.R.S. 24-6-402(4)(b) Conferences with an attorney for the purpose of receiving legal advice on specific legal questions


Non-board members invited to this executive session were Jason Cleckler, Josh Neff, Deb Plemmons, Derek Ortner, and Derick Lorentz. Hospital Attorney Georgia Noriyuki was present by telephone.

Resumption of Open Meeting –9:28 PM

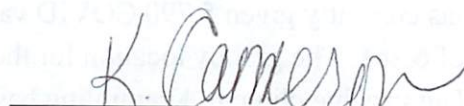
Adjournment

Motion: A motion was made by Chris Murphy and seconded by Jodi Docheff to adjourn the meeting at 9:28 PM. **Motion adopted on a 4-0 vote.**

NEXT REGULAR BOARD MEETING: Thursday, May 27, 2021, 6:00 PM, Middle Park Health Wellness Center Conference Room, 109 S 9th Street in Kremmling.



Jodi Docheff, President



Kim Cameron, Secretary/Treasurer

Approval Date: _____
Minutes taken by Rhonda Shearer