



MIDDLE PARK HEALTH
Keeping Life Grand

2024 ANNUAL REPORT

Kremmling Memorial
Hospital District
dba Middle Park Health



January 1 - December 31, 2024

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ABOUT US

The Kremmling Memorial Hospital District was established in 1933 by Dr. Archer Sudan in Kremmling, Colorado. In 1944, Dr. Ernest Ceriani joined Dr. Sudan as the community began to grow. The growth in the community has continued over the last 90 years and Middle Park Health (MPH) has grown with it. Reaching from Kremmling to Winter Park to Grand Lake and into Jackson County, MPH now has seven locations. The most recent addition being the Fraser Campus that opened with our third Emergency Department in June 2025.



Middle Park Health remains locally owned and governed by the Kremmling Memorial Hospital District Board.

— 2024 Board of Directors —



Jodi Docheff
President



Chris Murphy
Vice President



Kimberly Cameron
Secretary/Treasurer



Dawna Heller
Member



Michael Ritschard
Member

VISION

We provide high-quality, viable health care locally, ensuring our growing mission to “keep life grand.”

MISSION

To support and encourage the physical, emotional and spiritual health of our community

VALUES

(PRIDE)
Passion
Respect
Integrity
Dedication
Excellence

— Staff Statistics —

EMPLOYEES

304

NEW HIRES

132

STAFF 10+ YEARS

10

MESSAGE FROM OUR CEO

As CEO of Middle Park Health, I am pleased to reflect on a transformative year in 2024 for our healthcare community in Grand County, Colorado. This year, we have made significant strides in expanding our services and enhancing patient care. Our team successfully launched new specialty clinics, which have improved access to essential medical services for our residents. We also invested in cutting-edge technology, such as a high-tech ultrasonography machine that allows for fast and more cost-effective diagnostics. This was purchased with the help of our Foundation, which is there to support us and the growth and sustainability of our rural healthcare.

Our surgical services have continued to grow at our Granby Campus as we now have a visiting spine surgeon who complements our general and orthopaedic programs. In Kremmling, we hired a new full-time family practice doctor, Dr. Cloxton.

Our commitment to community health was further demonstrated through the groundbreaking of our Fraser Campus. The 30,000 square foot facility is designed to first bring emergency care to the east side of the county, where there is a significant lack of emergency healthcare services. Providing essential emergency care close to areas where locals and visitors live, vacation, recreate, and thrive will result in the saving of lives and the reinforcement of our local economy and development. The second floor of the Fraser Campus will initially be shelled out for future growth. As plans for the expansion of the Winter Park area commence, we will have the medical space on the second floor of the Fraser Campus ready to grow with that development. The dedication and resilience of our staff were pivotal in navigating the challenges of the year, and I am incredibly proud of their efforts.

Middle Park Health proudly serves all of Grand, Jackson, and parts of Summit Counties and has been locally owned and governed for more than 90 years! We consider our entire service area to be one cohesive community. Achievements in one area lead to an improved healthcare system for everyone.

As we look ahead, we are excited to continue building on this year's successes, with plans to further enhance our services and strengthen our partnerships within the region. The dedication and resilience of our staff were pivotal in navigating the challenges of the year, and I am incredibly proud of their efforts. Thank you to everyone who has supported us in making 2024 a remarkable year for Middle Park Health.

Sincerely,

Jason Cleckler, CEO of Middle Park Health

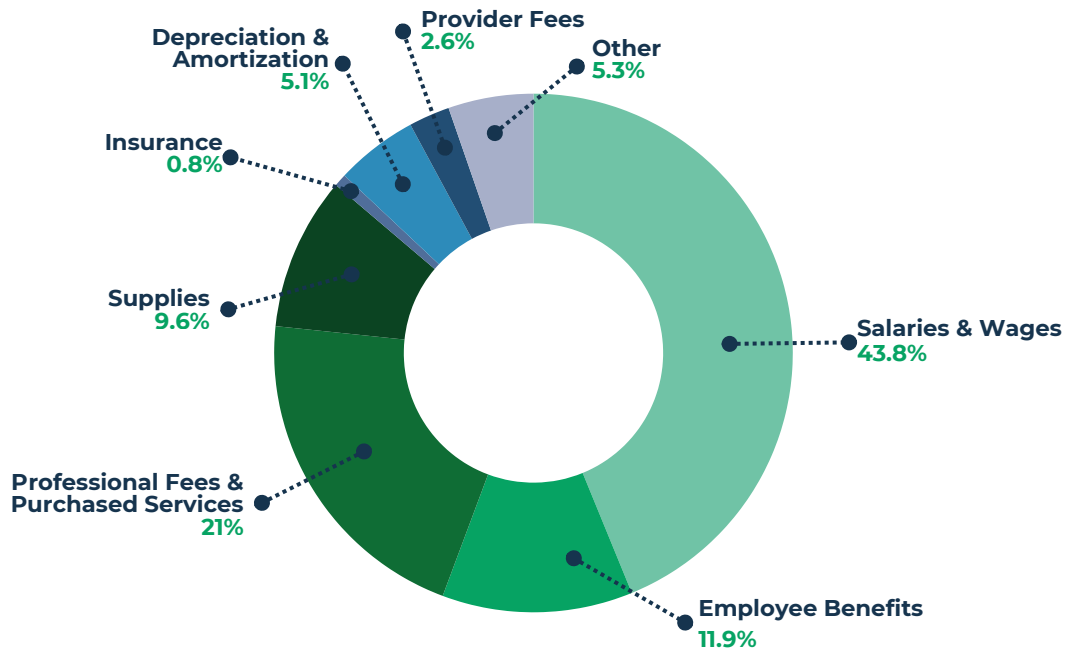


FINANCIAL OVERVIEW

REVENUES

Operating Revenues	\$57,815,399
Nonoperating Revenues (Expenses)	(\$2,396,058)
TOTAL	\$55,419,341

— Operating Expenses —



OPERATING EXPENSES

Salaries & Wages	\$23,342,003
Employee Benefits	\$6,331,403
Professional Fees & Purchased Services	\$11,167,473
Supplies	\$5,093,989
Insurance	\$419,114
Depreciation & Amortization	\$2,734,708
Provider Fees	\$1,362,262
Other	\$2,829,947
TOTAL	\$53,280,899

NET INCOME

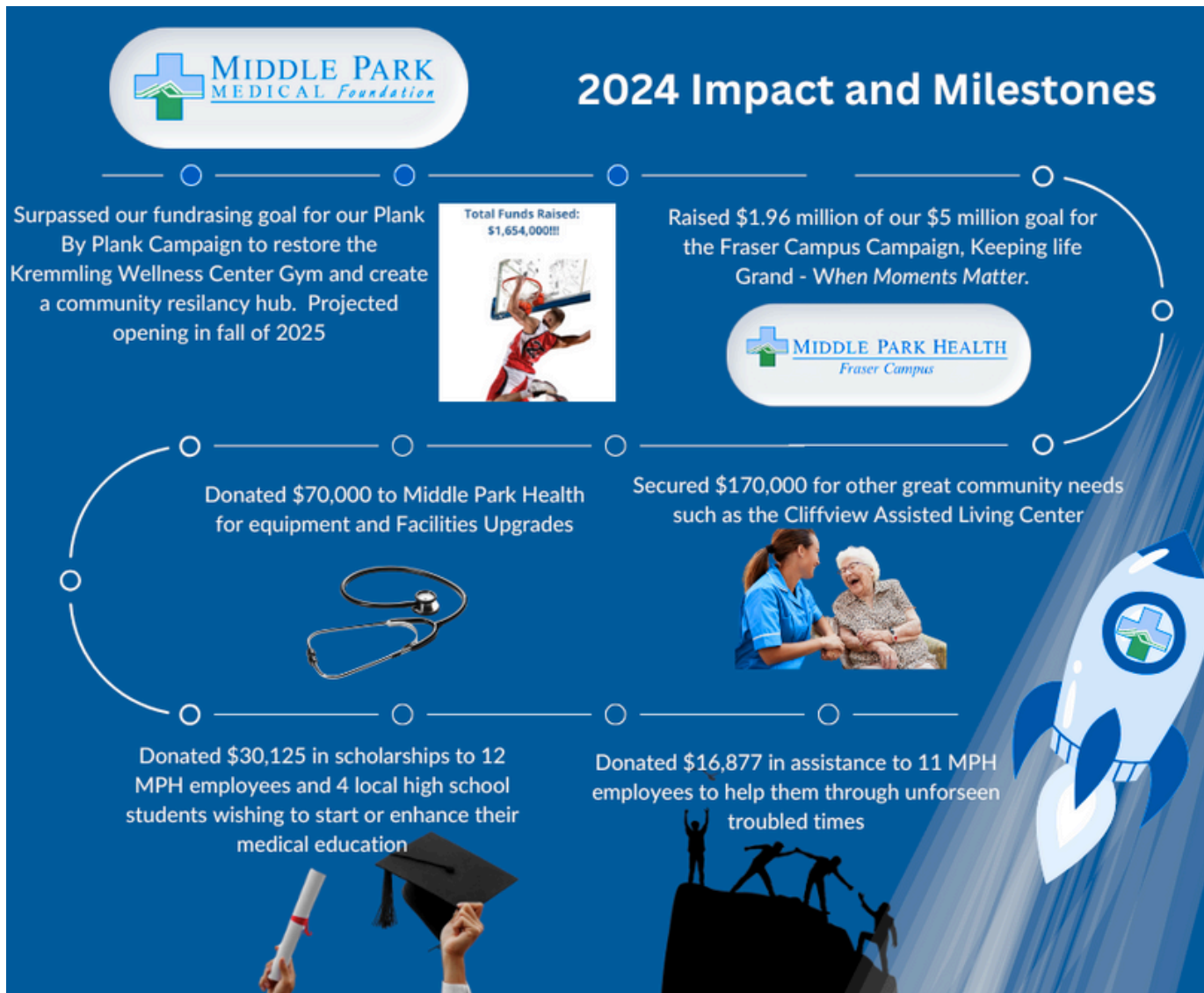
\$2,138,442

The mission of Middle Park Medical Foundation is to advance and sustain quality healthcare in support of Middle Park Health and our rural mountain communities through donations, volunteerism, scholarships, and other philanthropic means.

2024 IMPACT

MIDDLE PARK MEDICAL FOUNDATION TOTAL DONATIONS TO MIDDLE PARK HEALTH AND OUR TRI-COUNTY COMMUNITY IN 2024.

\$157,773.30



MIDDLE PARK MEDICAL FOUNDATION

2024 Impact and Milestones

- Surpassed our fundraising goal for our Plank By Plank Campaign to restore the Kremmling Wellness Center Gym and create a community resiliency hub. Projected opening in fall of 2025
- Total Funds Raised: **\$1,654,000!!!**
- Raised \$1.96 million of our \$5 million goal for the Fraser Campus Campaign, Keeping life Grand - *When Moments Matter.*
- MIDDLE PARK HEALTH**
Fraser Campus
- Donated \$70,000 to Middle Park Health for equipment and Facilities Upgrades
- Secured \$170,000 for other great community needs such as the Cliffview Assisted Living Center
- Donated \$30,125 in scholarships to 12 MPH employees and 4 local high school students wishing to start or enhance their medical education
- Donated \$16,877 in assistance to 11 MPH employees to help them through unforeseen troubled times



My name is Jessica Reed, and I've had the pleasure of working at Middle Park Health (MPH) since December 2022. Prior to joining MPH, I worked with children and families across a variety of settings, including child welfare, substance use treatment, mental health, healthcare, and schools.

At MPH, I've had the opportunity to serve as both a Care Coordinator and a Behavioral Health Navigator. In these roles, I support our primary and specialty care clinics, emergency department, and community partners, as well as community members who may not yet be connected to care. My primary focus is identifying and reducing barriers to healthcare so individuals can access the right services at the right time.

What I value most about my work at MPH is the balance between direct client interaction and broader community engagement. Whether I'm connecting someone to critical resources or helping them navigate life's challenges, I'm equally passionate about participating in larger-scale initiatives. These include projects such as Shining the Light on Fentanyl, which provided education and resources to local schools; debriefing services for ski resort employees after critical incidents; and administering the Zero Suicide Workforce Survey, which identified staff training needs as part of the Hospital Transformation Plan. I'm currently helping complete the 2025 triennial Community Health Needs Assessment for MPH.

To further my impact in this field, I am pursuing a Master of Social Work (MSW) as my second graduate degree. I've successfully completed 30 of the 36 required credits and will finish my final two courses in Fall 2025. I am proud to be a CoAccess Scholar, which supports the delivery of rural behavioral health services in Grand County. I have maintained a 4.0 GPA and will graduate with honors. Upon completion, I will be an LCSW candidate and plan to obtain full licensure after completing the required 3,600 clinical hours—hours I intend to complete right here at MPH, providing individual therapy. Once licensed, I will be able to offer billable behavioral health services, contributing to the long-term sustainability of our mental health programs.

The Middle Park Medical Foundation Scholarship has generously supported my return to school for this second graduate degree. This financial assistance has been essential, as I've exceeded my eligibility for traditional financial aid and now rely heavily on scholarships. I am deeply grateful that the Foundation recognizes the value in investing in MPH employees. These scholarships not only support our personal and professional growth, but also strengthen our ability to serve the broader community.

Thank you for the opportunity to share how the Middle Park Medical Foundation has impacted my journey and helped advance my goals.

Sincerely,



SERVICE LINE HIGHLIGHTS

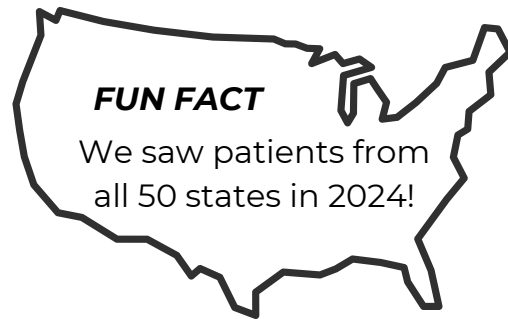
Acute Days	245
Swing Bed Days	506
Observation Days	407
ED Visits	7,413
Radiology Procedures	15,976
Lab Tests	67,511
Clinic Visits (Primary & Specialty)	26,318
Surgeries	465
GI Procedures	543
Pain Injections	238
Physical Therapy Procedures	42,878

of Inpatients: 74

Average length of stay: 54 hours

% of Surgical Site Infections: 0.43%

of CAUTI : 0



Community Outreach

Middle Park Health goes beyond just offering quality healthcare to our community. Several departments participate in outreach programs throughout the Grand County area.

- Changing Bodies Discussions at local elementary schools.
- Free Sports Physical Days for local high school students.
- Multiple departments participate in high school career fairs.
- Local Health Fairs including discounted lab tests.
- Internships for local high school and college students.
- Practitioners and Physical Therapists providing sideline coverage at home high school varsity sports games
- "Stop the Bleed" Trainings at local schools and businesses
- Bike Safety Education.
- Fall Prevention Program.
- Back-to-school Night Health Booths.
- Girl Scout First Aid Classes.
- Injury Prevention Seminars.
- Free community Thanksgiving Meal, Holiday Cookies delivered to first responders.
- Participated in two events for the National Sports Center for the Disabled.
- Cliffview Teddy Bear Clinic.



SERVICE LINE HIGHLIGHTS

Staffing Updates

Amy Binkley, MSN, RN started as Chief Nursing Officer in April 2024.
New Family Practice provider Adam Yeagley, PA
New Emergency Medicine Doctor Katy Picard, DO
New Psychiatric Nurse Practitioner Marcie Beroske, MS, RN, APN, PMHNP-BC



Amy Binkley, MSN, RN



Adam Yeagley, PA



Katy Picard, DO



Marcie Beroske,
MS, RN, APN,
PMHNP-BC

Clinics

- Two ProNox machines donated by Middle Park Medical Foundation for wound care patient comfort.
- PRP processes were expanded and available in Kremmling and Granby.
- Walden's clinic returned to five days a week.
- Granby's walk-in clinic on Saturdays was re-opened.
- Grand Lake clinic expanded to two days a week.



Surgical

- New Olympus 190 Series Endoscopes purchased.
- Replaced the video system used for ortho surgeries.
- Added new physicians to OR schedule.
- Service lines and surgical days continue to expand.
- Less than 1% infection rate.

Emergency Department/Inpatient

- New Fluido system.
- New inline suction system for ETTs.
- Upgraded call light system.

SERVICE LINE HIGHLIGHTS

Lab

- New Atellica Data Manager.
- New Rapid Point 500e.
- Miniised.

Pharmacy

Added a pharmacy manager in November.

Food & Nutrition

- New inpatient menu for the Granby campus with clear nutritional indicators.
- Expanded access to primary food vendors for ease of ordering at all locations.
- New vending machine vendor.
- Received a donation of two whole cows.
- Steady growth throughout the year in both patient volume and range of services.

Wellness Center

- Created and opened a second weight room.
- Created and opened a kids playroom.
- Created an Intro to Sports Program for 3 to 5 year olds.
- Increased check-in volume by 3,000 from 2023.



Rehabilitation Services

- Purchased three sets of Blood Flow Restriction Cuffs (one for each clinic).
- Increased patient volume by 4.3% since 2023, 18% since 2021.
- Hired two full-time PTs.
- Hosted three Physical Therapy students.

SERVICE LINE HIGHLIGHTS

Cliffview Assisted Living

- New dining room furniture.
- New carpet and fresh paint in community areas.
- Eight new washers and dryers.
- Launched a new Falls Committee.
- Hosted an Ombudsman-led presentation on Resident Rights.
- Several team members have obtained QMAP certifications.
- Maintained a consistent waitlist for residents.

Education

Hospital wide skills fair.

Revenue Cycle

Fifteen staff members passed their Certified Revenue Cycle Specialist Exam

Facilities/Plant Operations

- 5th Street, Kremmling sidewalk repair.
- Completed Phase 2 of HVAC system on the original hospital Kremmling.
- Broke ground on Fraser Campus.
- Began preconstruction work on the MRI project in Granby.
- Replaced Auto Clave and Washer/ water system in OR Granby.
- Replaced roof on original Kremmling building.
- Nurse call in original hospital in Kremmling.



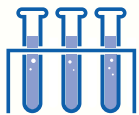
MyMiddleParkHealth FAST FACTS

Manage
your healthcare
online!



What can I do on MyMiddleParkHealth?

- Schedule appointments and check in online
- Complete new patient and health history paperwork
- Communicate with your care team
- View bills online
- Pay bills online
- Access your medical record
- View follow-up instructions
- View educational videos
- Price Estimation



How quickly can I see test results?

- Radiology reports immediately
- Lab results (non-sensitive) – immediately
- Pathology – 5 days after being resultated



Is my online information secure?

Yes. Access to information is controlled through secure activation codes, personal usernames and passwords. MyMiddleParkHealth is fully compliant with federal and state laws pertaining to your privacy. Your name and email address will never be sold or leased by MyMiddleParkHealth.



Who do I contact if there is a problem with my account?

1.866.414.1562

Visit www.middleparkhealth.org/mychart



Winter Park | Fraser | Granby | Grand Lake | Kremmling | Walden

970.887.5886 MiddleParkHealth.org

FRASER CAMPUS

THE NEED

Fraser and Winter Park are experiencing extensive growth which necessitates growth in our local healthcare services. Additional access and services are required to support the majority of the medical needs of the WP/Fraser community. Especially 24/7 emergency life-supporting systems.

- WP/Fraser has the most dense population in Grand County, yet there is not a healthcare facility in the area scaled to serve all of their needs.
- People traveling from our area to receive healthcare must go 1.5 hours away over a major mountain pass – severe weather is the norm.
- 10%-20% of household income is spent on healthcare, with an additional increase for those who must travel. (*kff.org*)
- There is a projected 30% increase in the retired population in the next five years.
- There are shortages in housing, employees, capacities, and early childhood care.
- Mental health issues are plaguing our community.

THE SOLUTION

MPH FRASER CAMPUS PROJECTED OPENING SUMMER 2025



30,000 square foot Health Center with ground helicopter pad and stop located on Telemark Drive near Highway 40 on the border of the towns of Winter Park and Fraser in Grand County.

The first floor will consist of a 24/7 emergency department, four emergency exam rooms, two trauma bays, two licensed inpatient hospital beds, and high-end imaging services, such as CT, X-ray, and laboratory services.

Broadband Meet Me Center - Enhancing and reinforcing local internet connections

The second floor will be shelled initially and determined for services the community needs as defined by feasibility studies and strategic plans.



FRASER CAMPUS

THE BENEFITS

THE VALUE OF THIS ANCHOR FACILITY ADDS TO THIS COMMUNITY IS PRICELESS.

- Increased access to emergency care when and where it is needed, resulting in saved lives and more moments that matter.
- It will serve as a platform for growth and meet the community's needs for decades to come.
- This campus will support the medical needs of the east side of Grand County and create synergy in the entire MPH system - meaning that anyone in Grand County seeking medical care, from highly rural to populated, will have access to a wide array of quality healthcare without having to travel far.
- Shared resources. Non MPH providers and clinics can take advantage of our lab and imaging services, such as CT scanning.
- Direct job creation: 30 full-time jobs will become available, paying the employees 4.2 million in salaries and benefits annually. MPH offers sign-on bonuses, a housing stipend, employee support, and much more.
- Goods and services hospitals purchase from other businesses create additional economic value for the community - National data from the past decade points out that each hospital job supports two additional jobs, and every dollar a hospital spends supports roughly \$2.30 of additional business activity. - *American Hospital Association*.
- More revenue is maintained in our local economy when residents and visitors get their care locally. 72% of our economy comes from tourism.
- Supports local businesses in attracting and retaining employees.
- Autonomy - Local healthcare decisions made by our local healthcare system.
- Provides an resource for people struggling with mental health issues.

THE GOAL

RAISE \$5 MILLION TO SOLIDIFY THE FUTURE OF LOCAL HEALTHCARE.

This is an amazing opportunity for our local community to contribute and help meet Grand County's healthcare needs. Middle Park Medical Foundation believes that philanthropy presents an incredible opportunity to establish lasting sustainability in our local healthcare system. **This is the only Enterprise Zone Contribution project in Grand County; donations can qualify for up to a 25% state tax credit.**

Donations qualify for up to 25% CO State tax credit. Learn more at <https://middleparkhealth.org/locations/fraser-campus/>



***As of this publication, the Fraser Campus has opened (June 26th, 2025)**

AWARDS & RECOGNITIONS

Press Ganey

For the third year in a row, our Emergency Departments received the Press Ganey Human Experience (HX) Guardian of Excellence Award®. This award is given to the top 5% of healthcare providers for delivering an outstanding patient experience. These awards are metric based and determined by patient surveys.



“ **Very impressed** during a very stressful life threatening experience. ”

“ Treated very well made every effort to keep me as **comfortable** as possible. ”

“ This hospital was awesome and should be **used as an example** to every other hospital in the nation for how to care for patients and operate an emergency room! ”



Best of Grand

Middle Park Health practitioners and clinics were the recipients of several Best of Grand awards from Sky Hi News.

**Best Medical Clinic/Doctor's Office -
Granby Clinic**

**Best Physical Therapy Office -
Granby Rehabilitation**

Best Doctor



Dr. Meghan Mont

Best Physician Assistant



Abbie Steinbrueck, PA-C

Best Nurse Practitioner



Lyndsey Stuerman, NP-C

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MIDDLE PARK HEALTH

Keeping Life Grand

Kremmling Memorial Hospital District
dba Middle Park Health

Winter Park

47 Cooper Creek

Winter Park

970.887.5839

Walk-in Clinic
Orthopaedics
Family Practice Clinic
Laboratory
X-Ray
Dermatology

Fraser

45 CR 804, Suite 140

Fraser

970.887.5850

Rehabilitation Services

Cliffview Assisted Living

710 Eagle Ave

Kremmling

970.724.3530

Assisted Living Residence

Granby

1000 Granby Park Dr S.

Granby

970.887.5800

Emergency Medicine
Family Practice Clinic
Orthopaedics and Spine
Regenerative Medicine
Cardiology
Specialty Clinic
Pain Management
Surgical Services
Rehabilitation Services
Laboratory
Radiology/Imaging
Inpatient
Social Services
Wound Care
Nutrition Counseling
Dermatology
Gastroenterology
Behavioral Health

Kremmling

214 South 4th St.

Kremmling

970.724.3442

Emergency Medicine
Orthopaedics
Regenerative Medicine
Family Practice Clinic
Cardiology
Urgent Care
Rehabilitation Services
Laboratory
Radiology/Imaging
Extended Care
Inpatient
Social Services
Wound Care
Nutrition Counseling
Behavioral Health

Walden

350 McKinley St.

Walden

970.725.4255

Family Practice Clinic
Orthopaedics
Laboratory
X-Ray

Grand Lake

301 Marina Dr.

Grand Lake

970.557.6044

Family Practice Clinic
Laboratory

Fraser Campus

31 Telemark Dr.

Fraser

970.724.4700

Emergency Medicine
Laboratory
Radiology/Imaging

Opened
June
2025