



MIDDLE PARK HEALTH
Keeping Life Grand

2025 ANNUAL REPORT

Kremmling Memorial
Hospital District
dba Middle Park Health



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ABOUT US

The Kremmling Memorial Hospital District was established in 1933 by Dr. Archer Sudan in Kremmling, Colorado. In 1944, Dr. Ernest Ceriani joined Dr. Sudan as the community began to grow. The growth in the community has continued over the last 90 years and Middle Park Health (MPH) has grown with it. Reaching from Kremmling to Winter Park to Grand Lake and into Jackson County, MPH now has seven locations. The most recent addition being the Fraser Campus that opened with our third Emergency Department in June 2025.



Middle Park Health remains locally owned and governed by the Kremmling Memorial Hospital District Board.

— 2025 Board of Directors —



Chris Murphy
President



Dawna Heller
Vice President



Kimberly Cameron
Secretary/Treasurer



Michael Ritschard
Member



Jennifer Harvey
Member

VISION

We provide high-quality, viable health care locally, ensuring our growing mission to “keep life grand.”

MISSION

To support and encourage the physical, emotional and spiritual health of our community

VALUES

(PRIDE)

Passion
Respect
Integrity
Dedication
Excellence

— Staff Statistics —

EMPLOYEES

338

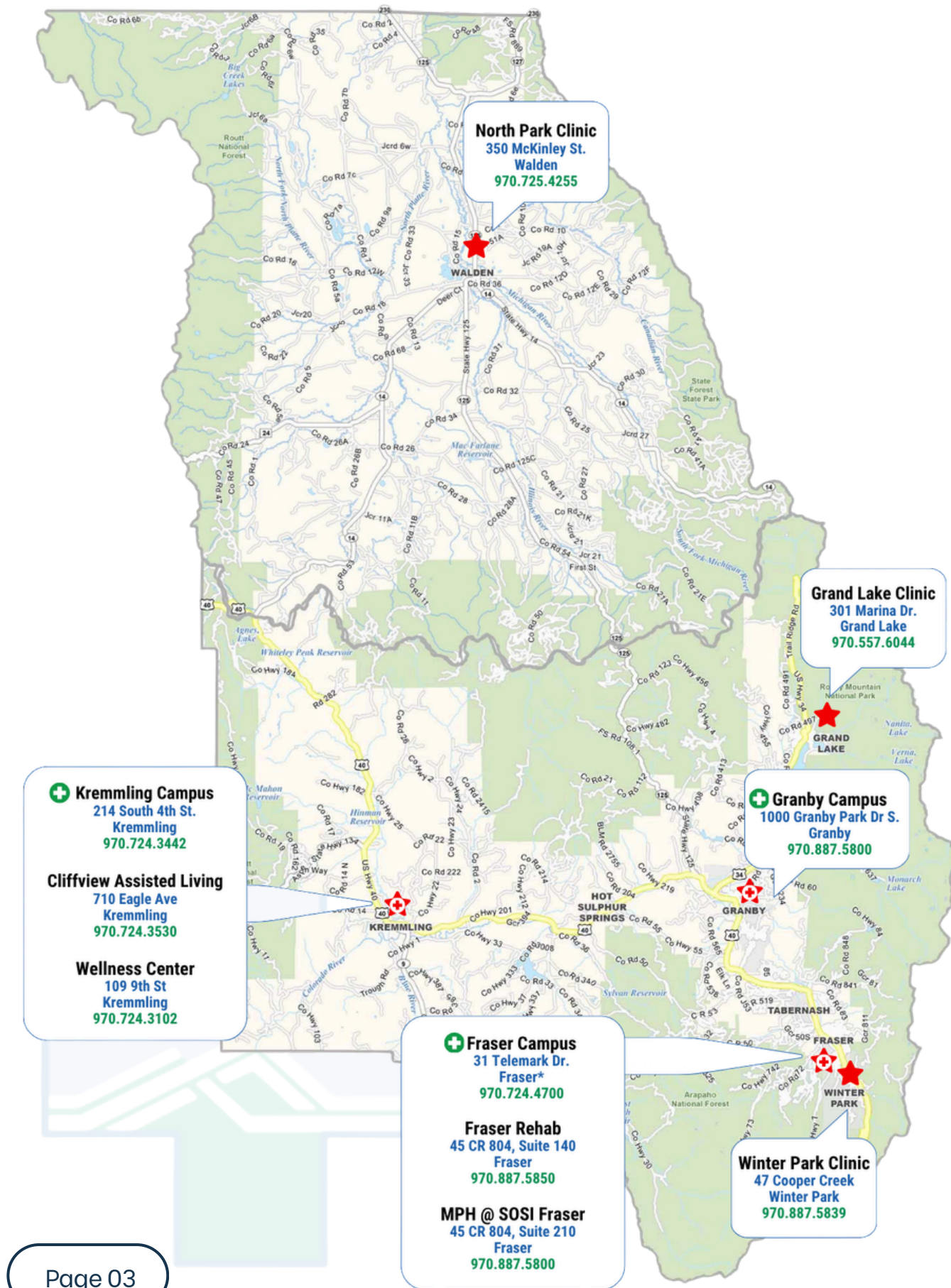
NEW HIRES

68

STAFF 10+ YEARS

34

MPH LOCATIONS



MESSAGE FROM OUR CEO

As part of Middle Park Health's 2025 Annual Review of Services, I am proud to reflect on another year of growth, resilience, and continued commitment to providing high-quality healthcare across Grand County and the surrounding region.

Throughout 2025, Middle Park Health remained focused on strengthening access to care, enhancing operational excellence, and investing in the long-term sustainability of rural healthcare services. Our teams across Granby, Kremmling, Fraser, Winter Park, Walden, and Grand Lake continued to demonstrate extraordinary dedication in meeting the evolving needs of our patients and communities.

One of the most significant accomplishments this year was the successful opening of the Fraser Campus in June 2025. This milestone represents years of planning and investment to improve access to emergency and outpatient services on the east side of the county. The Fraser Campus enhances our ability to provide timely, life-saving care closer to where residents and visitors live, work, and recreate, while also positioning Middle Park Health for future regional growth.

In addition to expanding access, we continued major infrastructure and facility improvements across the organization. Key accomplishments included advancing planning for the Granby MRI project, beginning the Wellness Center Gym Project, completing multiple upgrades at Cliffview, improving operating room infrastructure, and continuing modernization efforts throughout our campuses.

Clinically, our organization remained committed to delivering safe, compassionate, and patient-centered care. We continued strengthening our quality, patient safety, emergency preparedness, and regulatory readiness efforts while expanding enterprise-wide improvement initiatives. Our teams worked diligently to advance healthcare equity efforts, improve patient experience reporting capabilities, enhance data analytics, and support evolving value-based care programs that are increasingly important to the future of rural healthcare sustainability.

Middle Park Health also continued investing in our workforce and organizational culture. The expansion of services and facilities required onboarding and training new team members while reinforcing our commitment to High Reliability Organization principles, teamwork, and continuous improvement. The dedication of our staff, providers, leaders, volunteers, and partners remains the foundation of our success.

As we complete this Annual Review of Services, we recognize both the progress we have made and the work that still lies ahead. Rural healthcare continues to face significant challenges, but Middle Park Health remains well-positioned to adapt, innovate, and grow while staying true to our mission of serving our communities with excellence and Keeping Life Grand.

On behalf of the Board of Directors and leadership team, thank you to our employees, medical staff, patients, community partners, and supporters for your continued trust and partnership. Together, we are building a stronger and healthier future for our region.



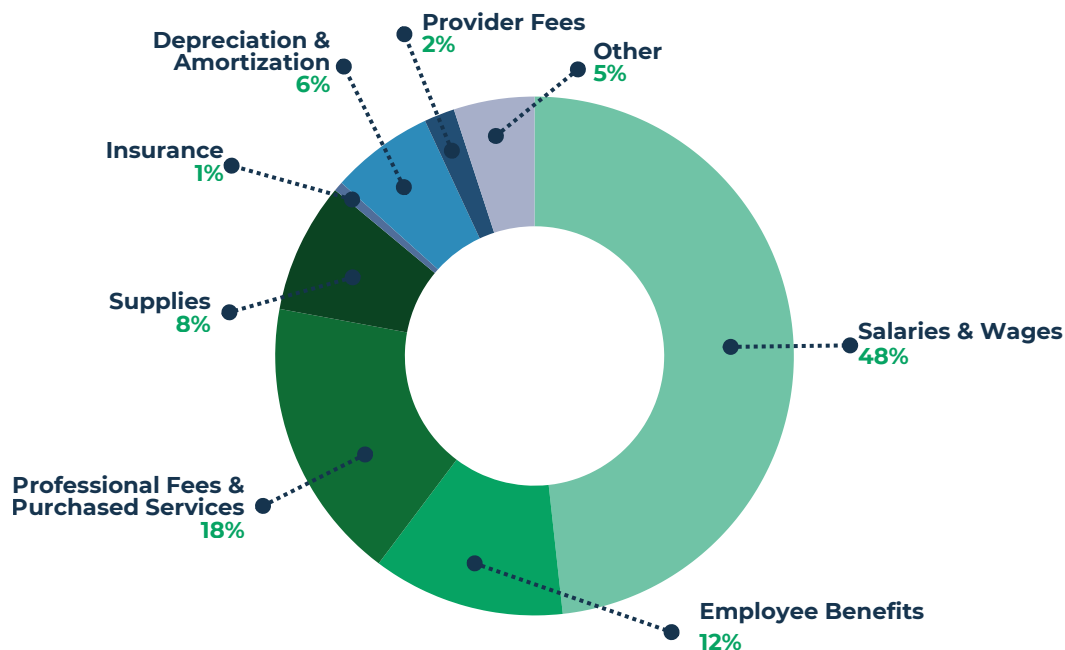
Sincerely,
Jason Cleckler, CEO

FINANCIAL OVERVIEW

REVENUES

Operating Revenues	\$62,134,521
Nonoperating Revenues (Expenses)	(2,588,012)
TOTAL	\$59,546,509

— Operating Expenses —



OPERATING EXPENSES

Salaries & Wages	\$28,982,942
Employee Benefits	\$7,202,991
Professional Fees & Purchased Services	\$10,598,461
Supplies	\$4,882,879
Insurance	\$359,692
Depreciation & Amortization	\$3,856,998
Provider Fees	\$1,143,967
Other	\$3,024,021
TOTAL	\$60,051,951

NET INCOME

\$1,495,844

2025 *Impact*

The mission of Middle Park Medical Foundation is to advance and sustain quality healthcare in support of Middle Park Health and our rural mountain communities through donations, volunteerism, scholarships, and other philanthropic means.



Fraser Campus

\$1.45 million donated to Middle Park Health to help launch the Fraser Campus.

Wellness Center Gym

\$200,000 donated to MPH to reconstruct the new Wellness Center Gym.

Scholarship Program

\$31,443 in scholarship dollars were awarded to 19 Middle Park Health Employees and Grand and Jackson County High School students seeking to further their education in human healthcare sciences.

Employee Assistance Fund

\$20,000 was awarded to nine Middle Park Health employees who fell on hard times due to unforeseen and uncontrollable circumstances.

3D Mammography

\$100,000 donated to Middle Park Health to purchase, install, and provide 3D mammography services in Grand County.

SERVICE LINE HIGHLIGHTS

Acute Inpatient Discharges	104		
Swing Bed Days	402	Average Length of Stay	2.3 Days
Observation Discharges	350	# of CAUTI	0
ED Visits	7,349		
Out Patient Infusions	621		
Lab Tests	74,000		
Surgical Procedures	465	% of Surgical Site Infections	1.88%
Endoscopic Procedures	554		

Community Outreach

Middle Park Health goes beyond just offering quality healthcare to our community. Several departments participate in outreach programs throughout the Grand County area.

- Changing Bodies Discussions at local elementary schools.
- Free Sports Physical Days for local high school students.
- Multiple departments participate in high school career fairs.
- Local Health Fairs, including discounted lab tests.
- Community Blood Drives in partnership with Vitalant.
- Internships for local high school and college students.
- Practitioners and Physical Therapists providing sideline coverage at home high school varsity sports games.
- Hosted Rural Trauma Symposium for employees, EMS, and other rural hospitals.
- Participation and support of the You Are Not Alone Suicide Prevention and Awareness Event
- "Stop the Bleed" Trainings at local schools and businesses.
- Bike Safety Education.
- Fatal Vision Program.
- Fall Prevention Program.
- Back-to-school Night Health Booths.
- Co-hosted the largest local community food drive.
- Free community Thanksgiving Meal, Holiday Cookies delivered to first responders.
- Longevity Project participation.
- NSCD Volunteering and Ski for NSCD PT/OT Booth.



SERVICE LINE HIGHLIGHTS

Staffing Updates

Jason (Ray) Moss, CPA CMA CHFP started as Chief Financial Officer in June 2025
New General Surgeon Dr. Matthew Fabian
New Family Practice providers: Dr. Karah Cloxton and Lenaya Martin, NP
New Emergency Department Physicians: Dr. Alex Bromfield, Dr. Michael FitzGerald, Dr. Radhika Ratnabalasuriar, Dr. Natalie Ayres, Dr. Samuel Grossman, Dr. Jodi Sturgeon

Clinics

- Patient volumes increased approximately 22% year-over-year across all clinics.
- Expanded Dermatology services to Kremmling and secured a new dermatology location, creating additional capacity for primary care services in Winter Park.
- Increased Primary Care availability in Winter Park by adding Wednesday coverage.
- Pain Management services continue to grow significantly, with additional clinic and procedure days added to meet demand.
- Expanded Psychiatric Nurse Practitioner services to all five clinic locations.
- Broadened surgical service offerings.
- Continued expansion of Spine Services
- Added Orthodontia services in Kremmling.
- Transitioned Cardiology providers, resulting in a doubling of monthly patient volumes.
- Launched Orthopaedic partnership with Steamboat Orthopaedic and Spine Institute



Surgical Services

- Expanded orthopaedic surgical services with Steamboat Orthopaedic and Spine Institute partnership.
- New General Surgery services: BRAVO and Endo Flip for esophageal reflux testing, Common Bile Duct Dilation procedure using SPY glass System.

Emergency Department/Inpatient/SCU

- Fraser Campus Emergency Department opened June 26th, 2025
- COPPER recognitions at Kremmling and Granby Emergency Departments
- SCU Renovations: dining area improvements and blanket warmer

SERVICE LINE HIGHLIGHTS

Lab

- 54 Blood Transfusions, CTR Granby = 0.5, CTR Kremmling = 0.6
- Built a point-of-care lab for the new Fraser location, including testing in hematology, chemistry, urinalysis, respiratory/strep testing, and blood bank.
- Cepheid GeneXpert Xpress System was introduced in Granby and Kremmling labs and provides easier collection and quicker results.

Imaging

- New 3D Mammography machine and full-time tech
- Two techs received X-Ray and CT registries
- Nine new full-time employees
- Continued to mentor HTI students



Outpatient Infusion

- 621 Outpatient Infusions, 43% Increase in volume over 2024.
- Infusion services were provided by our existing Emergency Department and Inpatient nursing staff without dedicated infusion personnel. Despite ongoing demands related to emergency and inpatient care, our nurses successfully incorporated infusion services into their daily operations while maintaining patient safety, quality outcomes, and excellent customer service.

Wellness Center

- 8.34% increase in member check-ins from 2024 to 2025
- New Hybrid Exercise Class
- Added a personal trainer
- Construction on the gymnasium began summer 2025



Rehabilitation Services

- Introduced Lymphedema Therapy
- Increase in evaluations of 25.9%
- Increase in inpatient therapy of 3.7%
- Resumed Physical Therapy services in Walden
- Provider completed certification for Functional Dry Needling



SERVICE LINE HIGHLIGHTS

Cliffview Assisted Living

- Continuing education for staff, including Certified Dementia Practitioner Credentials
- New carpet, door locks, windows, boilers, and shed.
- Sidewalk repairs.
- Began developing a Day Services Program

Education

- Implemented Resuscitation Quality Improvement (RQI) quarterly program.
- New Graduate Nurse Program
- High School Internship Program
- Continued coordination and support of annual competencies, continuing education, orientation of new employees, nursing professional development, simulated exercises, trauma drills, and mock surveys.



Facilities/Plant Operations

- Fraser Campus opening, June 2025
- Wellness Center Gym restoration and solar installation
- Six new maintenance team members
- 5th Street Kremmling parking lot replacement
- Many upgrades at Cliffview Assisted Living
- Painting projects at both Granby and Kremmling Campuses
- OR Lighting Project
- Vacuum replacement at Granby Campus
- Kitchen grease trap replacement at Kremmling Campus.
- Responded to 2,716 work orders, 99.3% completion.



MyMiddleParkHealth **FAST FACTS**

**Manage
your healthcare
online!**



What can I do on MyMiddleParkHealth?

- Schedule appointments and check in online
- Complete new patient and health history paperwork
- Communicate with your care team
- View bills online
- Pay bills online
- Access your medical record
- View follow-up instructions
- View educational videos
- Price Estimation



How quickly can I see test results?

- Radiology reports immediately
- Lab results (non-sensitive) – immediately
- Pathology – 5 days after being resultated



Is my online information secure?

Yes. Access to information is controlled through secure activation codes, personal usernames and passwords. MyMiddleParkHealth is fully compliant with federal and state laws pertaining to your privacy. Your name and email address will never be sold or leased by MyMiddleParkHealth.



Who do I contact if there is a problem with my account?
1.866.414.1562

Visit www.middleparkhealth.org/mychart



MIDDLE PARK HEALTH

Winter Park | Fraser | Granby | Grand Lake | Kremmling | Walden

970.887.5886 MiddleParkHealth.org

FRASER CAMPUS

**The Middle Park Health Fraser Campus
Emergency Department opened on
June 26, 2025.**

**31 Telemark Dr.
Fraser, Colorado 80442
970.724.4700**

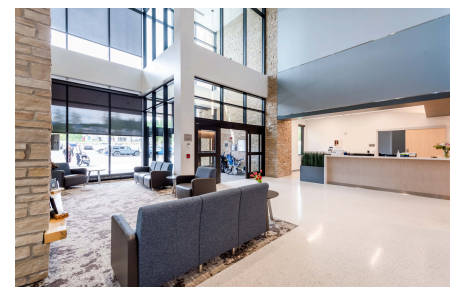
The 30,000 square foot campus is located on the border of the towns of Winter Park and Fraser in Grand County.



The first floor is the Emergency Department, which consists of:

- Two trauma bays
- Four emergency exam rooms
- Two licensed inpatient beds
- High-end imaging services, including CT and X-ray
- Inpatient Laboratory Services

The second floor will be shelled initially and determined for services the community needs as defined by feasibility studies and strategic plans.



FRASER CAMPUS

STATS

JUNE 26TH - DECEMBER 31ST, 2025

TOTAL PATIENTS 1,117

PEDIATRIC % 16%

ADMITS 51

AMBULANCES 138

TRANSFERS 100

HELICOPTERS 10

LEVEL IV TRAUMA DESIGNATION

The Fraser Campus Emergency Department achieved official designation as a Level IV Trauma Center on January 28, 2026.

This designation formally recognizes and confirms that the Fraser Campus has the people, training, equipment, and processes in place to rapidly evaluate and stabilize injured patients. For our community, that means less time on the road, fewer delays in diagnosis, and quicker access to life-saving care, especially in severe weather or when roads leading outside of Grand County are closed.

The designation process is a rigorous process that reflects years of work by our emergency department physicians, nurses, EMS partners, MPH administration, and support staff. The process includes:

- Development of evidence-based trauma protocols
- Ongoing staff education and simulation
- Strong coordination with local EMS and regional trauma centers

THE GOAL

RAISE \$5 MILLION TO SOLIDIFY THE FUTURE OF LOCAL HEALTHCARE.

This is an amazing opportunity for our local community to contribute and help meet Grand County's healthcare needs. Middle Park Medical Foundation believes that philanthropy presents an incredible opportunity to establish lasting sustainability in our local healthcare system.

This is the only Enterprise Zone Contribution project in Grand County; donations can qualify for up to a 25% state tax credit.

Learn more at <https://middleparkhealth.org/locations/fraser-campus/>



AWARDS & RECOGNITIONS

Best of Grand



Middle Park Health practitioners and clinics were the recipients of several Best of Grand awards from Sky Hi News.

**Best Medical Clinic/Doctor's Office -
Granby Clinic**

**Best Physical Therapy Office -
Granby Rehabilitation**

Best Doctor



Dr. Meghan Mont

Finalists

Best Doctor: Dr. Mark Paulsen

Best Pain Management Specialist: Dr. Matthew Eckermann

Best Nurse Practitioner/Physician Assistant:

Lyndsey Stuermer and Abbie Steinbrueck

Best place to work more than 20 people

COPPER Designation

Middle Park Health's Emergency Departments at its Granby and Kremmling Campuses received the Pediatric Advanced COPPER (Colorado Pediatric Preparedness for the Emergency Room) Designation on August 1st, 2025.



COPPER, administered by the Emergency Medical Services for Children (EMSC) program in Colorado, is a meticulous certification program designed to ensure that emergency departments are prepared to handle pediatric emergencies effectively. The certification evaluates emergency departments based on a set of evidence-based guidelines and best practices, focusing on essential aspects of pediatric emergency care, including equipment, medication, protocols, and staff training. Only 16% of Colorado Emergency Departments hold this designation.

*As of this report's publication, the Fraser Campus also received the Pediatric Advanced COPPER designation (May 8, 2026)

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January 1 - December 31, 2025



MIDDLE PARK HEALTH

Keeping Life Grand



Granby Campus

1000 Granby Park Dr S.
Granby
970.887.5800

Behavioral Health
Cardiology
Dermatology
Emergency Medicine
Family Practice Clinic
Gastroenterology
General Surgery
Inpatient
Infusion Services
Laboratory
Nutrition Counseling
OBGYN
Orthopaedics
Pain Management
Pediatrics
Radiology/Imaging
Regenerative Medicine
Rehabilitation
Social Services
Surgical Suite
Urgent Care
Urology
Walk-In Clinic (Sat)
Wound Care



Kremmling Campus

214 South 4th St.
Kremmling
970.724.3442

Behavioral Health
Cardiology
Dermatology
Emergency Medicine
Extended Care
Family Practice Clinic
Inpatient
Infusion Services
Laboratory
Nutrition Counseling
Orthopaedics
Pediatrics
Radiology/Imaging
Regenerative Medicine
Rehabilitation
Social Services
Urgent Care
Wound Care

Wellness Center

109 South 9th St.
Kremmling
970.724.3102

Cardio Equipment
Fitness Classes
Gymnasium
Rehabilitation Services
Weight Room



Fraser Campus

31 Telemark Dr.
Fraser
970.724.4700

Emergency Medicine
Inpatient
Infusion Services
Laboratory
Radiology/Imaging

North Park Clinic

350 McKinley St.
Walden
970.725.4255

Family Practice Clinic
Laboratory
X-Ray

MPH @ SOSI - Fraser

45 CR 804, Ste 210
Fraser
970.887.5800

Orthopaedics

Cliffview

710 Eagle Ave
Kremmling
970.724.3530

Assisted Living

Winter Park Clinic

47 Cooper Creek
Winter Park
970.887.5839

Family Practice Clinic
Laboratory
Walk-In Clinic (Fri-Sun)
X-Ray

Grand Lake Clinic

301 Marina Dr.
Grand Lake
970.557.6044

Family Practice Clinic
Laboratory

Fraser Rehab

45 CR 804, Ste 140
Fraser
970.887.5850

Rehabilitation Services